

CENTER FOR MEDICAID AND CHIP SERVICES

Protecting Access to Medicare Act of 2014 State Medicaid Agencies ICD-10 Impact

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Discussion Points



- Protecting Access to Medicare Act of 2014 (PAMA) State Medicaid Agencies (SMAs) Challenges, Issues and Risks
 - Systems
 - Operations
 - Resources and Financial Impact
- Opportunities and Focus Areas
 - Targeted SMA Implementation Assistance
 - Focus on Territories of the United States
 - Optimize Implementation
- Monitoring and Oversight
- Questions

PAMA 2014 SMA Comments - Challenges, Issues and Risks



SMAs, Territories, and SMA Advisory Board posed expected PAMA impact to their ICD-10 implementation project

- SMA/Territories comments submitted directly after PAMA passed
- SMA Advisory Board feedback offered 1 month after PAMA passed
- Input represents full spectrum of SMAs' ICD-10 implementation status

SMA-specific comments have not been vetted or verified by CMS

General Themes

- Highest degree of impact is to SMAs furthest along in ICD-10 implementation
- SMAs plan to conduct impact analysis once additional CMS guidance received
- Postponement has cascading impact to internal ICD-10 dependent projects & to external stakeholders
- SMAs are not halting ICD-10 project activity

Challenges, Issues and Risks Systems Impact



- MMIS and peripheral system updates to reflect new ICD-9/ICD-10 dates*
 - Update, test, modify, re-test
- DRG implementation requires version/scheduling change
- Delays scheduled ICD-10 dependent systems project work/upgrades
- Requires extended support of testing environment
 - Early reports of key stakeholders 'intent to delay testing closer to implementation date

*The recently announced extension of the partial code freeze will help minimize the work effort for the SMAs

Challenges, Issues and Risks Operations Impact



Policies Impact

- Dual modifications, updates, retesting and maintenance if new ICD-9/ICD-10 codes introduced*
- Provider Manual updates
- Eligibility form revisions
- External stakeholder coordination

Business Processes

- Revise Risk Management, Contingency, Project and Communication Plans
- Ongoing external stakeholder outreach and coordination
- Revise billing instructions
- Renew contracts and licenses
- Revise ICD-10 Training schedules
- Re-work of business processes, websites, desk references with published effective dates

*The recently announced extension of the partial code freeze will help minimize the work effort for the SMAs

Challenges, Issues and Risks Resources and Financial Impact



Staffing impact

- Loss of trained project personnel through reassignment, attrition
- Extended assignment of personnel for Project Management, remediation, provider outreach, training/retraining and end-to-end testing
- Contract extension for consultants, contractors

Wide Range of Cost Estimates

- Range from \$100K to \$14.5M based on preliminary feedback
- SMAs will conduct detailed cost analysis after additional CMS guidance issued
- SMAs will submit updated funding requests (APDs); requesting expedited review/approval





Targeted SMA Implementation Assistance

- Completed 9 comprehensive SMA ICD-10 workshops encompassing all 10 HHS/CMS regions
- Customized on-site workshops in progress for top 5 Medicaid population SMAs
- On-site training sessions in progress for SMAs requiring additional implementation assistance

Focus on Territories of the United States

- Conducting bi- weekly teleconferences with each Territory's Medicaid Office
- Monitor progress
- Ongoing educational assistance/training

Optimize Implementation

- ICD-10 alignment with state Workers Compensation programs
- Enhanced provider outreach and engagement
- More comprehensive end-to-end testing
- Affords time for increased transition and post implementation planning



Alaska **2014 Targeted Implementation Assistance** New York/Boston Washington Region 📤 Maine Montana **North Dakota** Minnesota Denver/Chicago Oregon Region 📥 NH Idaho Wisconsin **South Dakota** San Francisco / Seattle Wyoming Michigan Region* Pennsylvania Nebraska New Jersey Nevada Ohio MD Indiana Delaware Illinois Utah West California Colorado Virginia Kansas Missouri Kentucky Dallas/Kansas City North Region 📤 Atlanta/Philadelphia Carolina Arizona Region 📤 Oklahoma 00 **New Mexico** Carolina Georgia Mississippi Hawaii Alabama **Top 5 Medicaid Population States Regional Training Completed** Florida **Completed or In progress** * San Francisco/Seattle includes American Samoa, **US Virgin Islands**

Commonwealth of the Northern Mariana Islands and Guam

Puerto Rico

Monitoring



- SMAs queried as necessary to proactively identify any potential ICD-9/ ICD-10 payment risks
- Detailed SMA Readiness Assessments administered quarterly to evaluate implementation phase/risk
- 1-on-1 teleconferences with individual SMAs as needed
- SMAs afforded multiple channels for direct communication with CMS:
 - Highly interactive CMS/SMA Communities of Practice
 - Bi-weekly Forums
 - Dedicated SMA ICD-10 Collaboration Web-site
 - Monitored ICD-10 mailbox



QUESTIONS?