Provider Perspective: Review Committee Evaluation Criteria and Process

NCVHS Subcommittee on Standards February 26, 2015

Represented Provider Organizations

- Today's joint testimony is provided on behalf of the following organizations:
 - American Dental Association (ADA)
 - American Hospital Association (AHA)
 - American Medical Association (AMA)
 - Medical Group Management Association (MGMA)

Key Areas of Concern

- Oversight of standards development process
- Gaps in current standards/operating rules
- Agility/responsiveness of current standards and operating rules development process
- Evaluation of nonstandard transactions
- Industry compliance

Oversight of the Standards Development Process

- Currently, there is confusion regarding how best to improve standards and if change requests should go through the DSMO process or directly to the SDOs
 - Lack of clarity has led to inconsistency and process concerns
- Broad industry input lacking in early stages of development
 - Presently, implementation concerns are typically not identified until late in the process
- Due to underrepresentation of providers at the SDOs, the DSMO process was implemented
 - However, many submitted change requests go directly to the SDO without being vetted through the DSMOs

Review Committee Role: Change Requests

 New functionalities/transactions/concepts should be reviewed by DSMO

Examples:

- Addition of new data element to eligibility transaction
- Development of new transaction
- Change in usage (e.g., situational element required)
- Modification of existing transactions should be reviewed by appropriate SDOs

Examples:

- Change indicator options to existing data element
- Increase the number of data that can be reported
- Criteria needed to determine when change requests should go to DSMO vs. SDOs
 - Review Committee should establish protocols to oversee that change requests are being reviewed by the appropriate entity

Review Committee Role: Assess DSMO Function

- Review Committee could:
 - Require earlier consultation with and engagement of the DSMO in standards development to:
 - Obtain broader industry input on the business need for change;
 - Assist in achieving a more balanced representation of stakeholders in the standards creation process; and
 - Identify implementation concerns earlier in the process.

Review Committee Role: Dispute Resolution

- Review Committee could:
 - Provide greater clarity of the appeal/dispute resolution process for SDO activities to ensure checks and balances in SDO process, particularly in cases of stakeholder underrepresentation within an SDO

Example: Specific stakeholder objection to new function added to transaction

- When evaluating new/modified standards, could assess whether there was balanced representation across stakeholders during development and review any concerns/disputes that arose during the process
- Require greater coordination among SDOs

Gap Analysis

- Widespread agreement across industry regarding current gaps in mandated electronic standards *Examples:*
 - Acknowledgments
 - Attachments
- These deficits impede complete automation of processes and workflows
 - Without mandated acknowledgments, the tracking of missing transactions reverts to manual processes/phone calls
 - Most prior authorizations and referrals and more complex claims require submission of additional supporting clinical documentation, leading to current system of phone calls, fax, and mail

Review Committee Role: Gap Analysis

- Review Committee could:
 - Solicit industry input on gaps in current standards and operating rules
 - Evaluate shortcomings and issue recommendations to close gaps
- Gap analysis will need to be followed by increased flexibility in standards and operating rule development

Review Committee Role: <u>Improve "Agility" of</u> <u>Current Process</u>

- Current timeline for development and implementation of new version of standards is 10+ years
- Slow process hinders ability to respond to industry changes in timely fashion
- Agility particularly important in rapidly changing field of health care

Example:

Need for provider notification regarding patients in health insurance exchange grace period for premium payment

- Review Committee could:
 - Evaluate need for whether a new version is needed
 - Recommend standards design with flexibility in mind (e.g., codified outside of the standard for updates)
 - Recommend expedited development of standards to meet emerging industry needs

Review Committee Role: <u>Analysis of</u> <u>Nonstandard Transactions</u>

 Nonstandard transactions currently not subject to regulatory cost/benefit analysis with some harming stakeholders

Example:

Widespread use of virtual credits cards (nonstandard form of EFT) for claims payments has resulted in significant loss of provider income and increased administrative burdens

- Review Committee could:
 - Evaluate nonstandard transactions for implementation impact
 - Recommend best practices to industry, guidance to HHS

Review Committee Role: Compliance Oversight

- Increased efficiency promised by administrative simplification provisions can only be achieved if all stakeholders comply with standards and operating rules
- Current noncompliance leads to devaluation of standards
 Example:

Additional/more accurate eligibility information on payer portals vs. X12 271 devalues and discourages adoption of standard transaction

- Review Committee could:
 - Interview stakeholders regarding industry compliance (incl. vendors)
 - Recommend actions to CMS, including targeted audits
 - Recommend random audits to CMS (i.e., focused on specific transactions)

Summary

- Substantial challenges still face health care industry on road to true administrative simplification
- Significant opportunity for the Review Committee to play vital and important role in addressing current and future issues
- Review Committee could ensure greater coordination between SDOs, DSMOs, and CAQH CORE

Questions?

| Organization | Contact | Email |
|--------------|----------------|----------------------------|
| ADA | Jean Narcisi | narcisij@ada.org |
| AHA | George Arges | garges@aha.org |
| AMA | Nancy Spector | nancy.spector@ama-assn.org |
| MGMA | Robert Tennant | rtennant@mgma.org |